# Rocky View Regional Handibus Society

Transportation for Community Needs

P.O Box 10203, Airdrie, AB T4A 0H5 Tel: (403) 948-2887 Fax: (403) 206-7183 www.rockyviewbus.ca

# 2015 Report to Stakeholders



### **Prepared by:**

Paul Siller, General Manager March 31, 2016

### **Mission Statement:**

Provide community transit services for people with special transportation needs in the Rocky View County district and surrounding area.

## 2015 Highlights

### Donations and fleet additions. Bus 23

In summer 2015, Hilton Garden Inn made an in-kind donation of their old hotel /airport shuttle bus. The bus had a trade-in book value of \$17,000 -- in excellent condition despite its high mileage. As the bus has no wheelchair capacity, we may find limited actual uses. If we cannot find regular use for the

### A Busy Year!

2015 proved to be our busiest year ever!

- 4% more service hours
- 7% more kilometres travelled
- 16% more registered passengers
- 19% more trips for residents

vehicle, our best options will be to sell it or use it on a trade-in for a future wheelchair bus purchase. Despite no wheelchair accessibility, we have already used this donation as a matching contribution for a grant application.

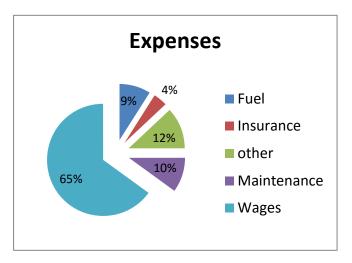
### Bus 2

Our first brand new vehicle in five years took us only 30 months to fund raise. We were originally looking to purchase a bus with \$50,000 of our casino funds and a \$25,000 **Community Initiatives Program** (CIP) grant. A \$2,500 grant from the **Nickle Family Foundation** and \$2,500 grant from the **Cochrane Foundation** permitted us to upgrade our purchase to a larger 16 passenger vehicle. The larger vehicle will allow us to continue a seniors group outing program we inherited from the Big Hill Senior Citizens Activity Society (See: "History on Page 7).

### **Bus 17**

In late November, one of our wheelchair accessible minivans was heading west-bound into a setting sun, when a deer jumped in front of the vehicle. The driver and passenger when shaken but not injured. The minivan was deemed a total loss.

In a press release regarding the accident, we made a plea for help to fundraise for a replacement bus. The Article in Rocky View Weekly was published on a Monday. On the Thursday, we fielded a call from Springbank's W.A. Ranches asking us for details and when we could accept their cheque. One week later another Rocky View resident (J Snyder) called for similar information and donated \$20,000 (quarter of a bus). The replacement bus will be in service April 2016.



### We Get Mail:

### To Rocky View Handi Bus,

Rocky View Handibus is just that. Handy! It's affordable, it's reliable, and it's saved my life more times than I can count. Especially living in a place like Cochrane, the services that they provide have truly increased my independence. Being a full-time University student, I've made use of the services that Rocky View Handibus provides a lot. There have been many morning drives that I've been able to spend conversing with the friendly staff and fellow clients on my way to school - a definite good side to 8 AM classes. Not only do they get me where I need to go on time, but I've also made many acquaintances and friends along the way.

#### M. Luscombe

# **Operations Overview**

Rocky View Regional Handibus has two core programs:

- Special Needs Contract Transportation ٠ Contracted transportation of special students for Rocky View Schools
- Community transportation for municipalities in the Rocky View Di

The two programs create efficiencies by shari infrastructure and administrative costs.

### **Special Needs School Transportation**

Working with Rocky View Schools, we provi transportation to special needs students attend schools. Transportation is provided on fee for service basis, similar to yellow bus contracts.

Provincial funding does not provide sufficient funding to transport special needs children. A school boards must dip into general classroom funds to get special needs students to class. Our charitable status and community fund-raising reduces cost of transportation and helps every education dollar go further.

### **Municipal Operations**

RVRH provides transportation services to municipalities on a regional model. Instead of separate business cases for each municipality, we look at all participating municipalities. We calculate the cost for regional service as a per capita amount. That amount is the basis of annual funding requests.

> Example: our 2016 per capita rate is \$6.20. The town of Mudville (pop 4,201) receives a \$26,046 funding request.

The synergies of working across a region reduce transportation cost: big communities help small communities, densely-populated areas help sparsely populated areas, and municipalities close to Calgary help the municipalities farther afield.

We track usage by residents of each participating municipality and estimate a transportation cost incurred by that municipality. Inevitably, some municipalities will consume more service than others. However, the ultimate benefit of participation in a regional model is that any single municipality will pay less for paratransit service than if they implemented their own program.

e	2015		Municipal Operations	RVS Operations	Overall
ion	Active registrants	ŀ	762	57	819
needs	Change from 2014	L	18%	0%	16%
istrict	Trips by Purpose		Municipal Operations	RVS Operations	Overall
ing	Education		750	12342	13092
0	Medical	ſ	4617	0	4617
	Personal		1736	0	1736
	Respite		528	0	528
vide	Vocation		629	0	629
ding 11	Group Outing (Leisure)		1155	0	1155
r	Total Trips		9415	12342	21757
	Change from 2014	-	19%	0%	8%
nt Alberta	Estimation of Cost		Municipal Operations	RVS Operations	Overall

E

		Municipal	RVS	Overall
Stimation of Cost		Operations	Operations	
Trips provided		9223	12342	21757
Estimated travel distance		154967	159783	314750
Portion of Activity		61.8%	38.2%	100%
Estimated cost		\$541,066	\$333,918	\$874,984
Of transportation				

		Municipal	RVS	Overall
Revenue		Operations	Operations	
Municipal Contribution		\$452,189		\$452,189
Fares/ Fees/ Donations		\$80,461	\$339,918	\$420,379
Revenue Total		\$532,650	\$339,918	\$872,568
Net		-\$8,416	\$6,000	-\$2,416

Registered Passengers by Municipality								
Residency	2012	2013	2014	2015				
Rocky View Schools	43	51	57	73				
Beiseker	-	-	3	8				
Carstairs	-	-	43	50				
Chestermere	40	58	77	95				
Cochrane	199	252	310	352				
Crossfield	19	26	30	40				
Irricana	-	-	9	11				
Other	11	18	11	12				
Rocky View County	114	140	165	193				
Tri-transit (2012- 13)	51	70	-					
Active passengers	477	615	705	838				

# **Municipal Operations**

	Oper		-							
Demographics	RV County	Cochrane	Chester- mere	Crossfield	Carstairs	Beiseker	Irricana	Other	Municipal Operations	
Population	38,005	23,0848	18,496	2,918	3,442	785	1,162	N/A	87892	
Service Area (sq km)	3934	31	37	12	20	2.8	3.2	N/A	4040	
Active registrants	193	352	94	40	51	8	11	13	762	
Change from 2014	17%	14%	22%	33%	19%	167%	38%	8%	18%	
	RV	Cochrane	Chester-	Crossfield	Carstairs	Beiseker	Irricana	Other	Municipal	
Trips by Purpose	County		mere						Operations	
Education	77	190	483	0	0	0	0	0	750	
Medical	1533	1791	850	370	32	21	20	0	4617	
Personal	479	618	450	107	55	6	0	21	1736	
Respite	242	156	70	60	0	0	0	0	528	
Vocation	275	0	350	0	0	0	0	4	629	
Group Outing (Leisure)	0	440	0	0	290	0	0	425	1155	
Total Trips	2606	3195	2203	537	377	27	20	450	9415	
Change from 2014	11%	10%	30%	31%	14%	238%	67%	130%	19%	
Estimation of Cost	RV County	Cochrane	Chester- mere	Crossfield	Carstairs	Beiseker	Irricana	Other	Municipal Operations	
Trips provided	2606	3195	2203	537	377	27	20	258	9223	
Est. Travel Distance	61191	49186	26141	10402	3384	1575	339	2749	154967	
Portion of Activity	33.9%	33.2%	20.4%	6.3%	3.1%	0.7%	0.2%	2.3%		
Estimated cost	\$183,264	\$179,584	\$110,254	\$33,911	\$16,966	\$3,542	\$1,178	\$12,367	\$541,066	
Of transportation	ψ103,20 <del>1</del>	ψ177,304	ψ110,204	ψ <b>3</b> 3,711	ψ10,700	ψ3,342	ψ1,170	ψ12,507	\$341,000	
Revenue	RV County	Cochrane	Chester- mere	Crossfield	Carstairs	Beiseker	Irricana	Other	Municipal Operations	
Municipal Contribution*	\$199,100	\$107,682	\$98,057	\$16,633	\$19,619	\$4,475	\$6,623		\$452,189	
Fares/ Fees/ Donations	\$19,719	\$31,266	\$12,942	\$4,703	\$1,709	\$474	\$72	\$9,576	\$80,461	
Revenue Total	\$218,819	\$138,948	\$110,999	\$21,336	\$21,328	\$4,949	\$6,695	\$9,576	\$532,650	
Net	\$35,555	-\$40,636	\$745	-\$12,575	\$4,362	\$1,407	\$5,517	-\$2,791	-\$8,416	
Notes:								<u> </u>		
Trips by Purpose:										
Education		Trips for educa	tion							
Medical		Medical or therapeutic purposes								
	Daily living - grocery, banking, etc Travel to program or facility with purpose of giving caregivers a break									
Personal			rocery, bankir			1 1				
Respite		Travel to prog	rocery, bankir ram or facility	with purpose of	giving caregive	ers a break				
Respite Vocation	e)	Travel to prog Work, voluntee	procery, bankir ram or facility er or sheltered	with purpose of work placement		ers a break				
Respite	e)	Travel to prog Work, voluntee Recreation out	procery, bankir ram or facility er or sheltered ings - Note: pr	with purpose of work placement rovided on a cost	recovery basis	ers a break				
Respite Vocation Group Outing (Leisure Estimation of Cost: Trips provided		Travel to prog Work, voluntee Recreation out Number of peo	rocery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F	with purpose of work placement ovided on a cost Passengers + atter	recovery basis ndants+ guests					
Respite Vocation Group Outing (Leisure Estimation of Cost: Trips provided Estimated travel distar	nce	Travel to prog Work, voluntee Recreation outi Number of peo Distance peopl	procery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F e were carried	with purpose of work placement ovided on a cost Passengers + atter - estimated by G	recovery basis ndants+ guests IS and scheduli	ing software	captage)			
Respite Vocation Group Outing (Leisure Estimation of Cost: Trips provided Estimated travel distar Proportion of expense	nce	Travel to prog Work, voluntee Recreation outi Number of peo Distance peopl Average of: a)	rocery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F e were carried proportion of	with purpose of work placement ovided on a cost Passengers + atter - estimated by G trips and B) Trav	recovery basis ndants+ guests IS and scheduli el Distance (exp	ing software	centage)			
Respite Vocation Group Outing (Leisure Estimation of Cost: Trips provided Estimated travel distar	nce	Travel to prog Work, voluntee Recreation outi Number of peo Distance peopl Average of: a)	rocery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F e were carried proportion of	with purpose of work placement ovided on a cost Passengers + atter - estimated by G	recovery basis ndants+ guests IS and scheduli el Distance (exp	ing software	centage)			
Respite         Vocation         Group Outing (Leisure         Estimation of Cost:         Trips provided         Estimated travel distar         Proportion of expense         Estimated cost         Revenue:         Donations	nce	Travel to prog Work, voluntee Recreation out Number of peo Distance peopl Average of: a) Proportion of A Donations clea	rocery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F e were carried proportion of Annual Expen	with purpose of work placement ovided on a cost Passengers + atter - estimated by G trips and B) Trav uses or Year to D from or for a part	recovery basis ndants+ guests IS and scheduli el Distance (ex <b>ate</b> icular group/reg	ing software pressed as pero	centage)			
Respite         Vocation         Group Outing (Leisure         Estimation of Cost:         Trips provided         Estimated travel distar         Proportion of expense         Estimated cost         Revenue:         Donations         Municipal contribution	nce	Travel to prog Work, voluntee Recreation out Number of peo Distance peopl Average of: a) Proportion of A Donations clea Municipal cont	rocery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F e were carried proportion of Annual Expen rly identified f ribution (amo	with purpose of work placement ovided on a cost Passengers + atter - estimated by G trips and B) Trav ses or Year to D from or for a part rtized (pro-rated)	recovery basis ndants+ guests IS and scheduli el Distance (ex <b>ate</b> icular group/reg year to date)	ing software pressed as pero gion	centage)			
Respite         Vocation         Group Outing (Leisure         Estimation of Cost:         Trips provided         Estimated travel distar         Proportion of expense         Estimated cost         Revenue:         Donations         Municipal contribution         Fee for service	nce	Travel to prog Work, voluntee Recreation out Number of peo Distance peopl Average of: a) Proportion of A Donations clea Municipal cont Revenue from	rocery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F e were carried proportion of f Annual Expen rly identified f ribution (amon contract servic	with purpose of work placement ovided on a cost Passengers + atter - estimated by G trips and B) Trav ses or Year to D from or for a part rtized (pro-rated) es applicable to	recovery basis ndants+ guests IS and scheduli el Distance (ex <b>ate</b> icular group/reg year to date) a particular grou	ing software pressed as pero gion up/region				
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Respite         Vocation         Group Outing (Leisure         Estimation of Cost:         Trips provided         Estimated travel distar         Proportion of expense         Estimated cost         Revenue:         Donations         Municipal contribution         Fee for service         Fares	nce	Travel to prog Work, voluntee Recreation outi Number of peo Distance peopl Average of: a) Proportion of <i>A</i> Donations clea Municipal cont Revenue from passenger fares Contracted on	rocery, bankir ram or facility er or sheltered ings - Note: pr ple carried = F e were carried proportion of Annual Expen rly identified f ribution (amor contract servic s (rate \$4 for e	with purpose of work placement ovided on a cost Passengers + atter - estimated by G trips and B) Trav ses or Year to D from or for a part rtized (pro-rated) es applicable to	recovery basis ndants+ guests IS and scheduli el Distance (ex ate icular group/reg year to date) a particular grou avel) + group o rs carried separa	ing software pressed as pero gion up/region puting revenue ately from othe	er partners.			

# **Fleet Details**

Our buses are equipped to Canadian Standards Association (CSA) D409 specifications. Our vehicles are maintained by licensed mechanics and also inspected semi-annually to Alberta Transportation standards.

Bus	Year/Model	Fuel	Seating	Service Start	Odometer ( 12-31-2015)	Comment (Fmr. = "formerly")
1	2009 Ford/ Startrans	Gas	W/C: 2 / AMB: 8	2009	243,573	Donated by Rocky View County
2	2015 Ford / Starcraft	Gas	W/C 2 / AMB: 16	2015	9,331	
3	2009 Dodge Caravan	Gas	W/C: 1 / AMB: 3	2011	228,171	2011 conversion: Liberty Motors
7	2005 Dodge Sprinter	Diesel	W/C: 1 / AMB: 8	2005	360,066	Started service Sept 2005
9	2005 Dodge Sprinter	Diesel	W/C: 2 / AMB 4	2006	504,642	Started service Feb 2006
10	2010 Ford/ Startrans	Gas	W/C: 2 / AMB: 8	2010	223,993	Donated by Teske Auctioneering
11	2005 Ford Freestar	Gas	W/C: 1 / AMB: 3	2007	349,979	2006 conversion: Liberty motors
13	2000 Ford E450/ Crestline	Gas	W/C: 4 / AMB: 8	2011	223,772	Fmr. Vulcan Lions Club (orig. 99,000 km)
14	2007 Ford Freestar	Gas	W/C: 1 / AMB: 3	2009	324,543	Liberty Motors conversions
15	2008 Ford /Startrans	Gas	W/C: 2 / AMB: 8	2008	291,726	Donated by local resident
16	2009 Dodge Caravan	Gas	W/C: 1 / AMB: 3	2011	348,949	Liberty Motors
17	2005 Ford Freestar	Gas	W/C: 1 / AMB: 3	2011	349,501	Fmr. Strathmore handibus (retired Nov 2016)
18	2006 Dodge Caravan	Gas	W/C: 1 / AMB: 3	2012	335,140	Fmr Medicine Hat Taxi (orig. 219,060km)
19	2006 Dodge Caravan	Gas	W/C: 1 / AMB: 3	2012	325,487	Fmr Medicine Hat Taxi (orig. 207,159km)
20	1999 Ford/ Giardin	Gas	W/C: 1 / AMB:16	2010	336,143	Fmr. Cochrane Handibus
21	2004 Ford Corbeil	Gas	W/C: 1 / AMB: 7	2010	254,346	Fmr. Cochrane Handibus
22	2006 Ford/ Startrans	Gas	W/C: 2 / AMB: 8	2010	249,171	Fmr. Cochrane Handibus
23	2009 Ford/ Challenger	Gas	W/C: 0 / AMB: 14	2009	409,203	Fmr Hilton Garden Inn

W/c = Wheelchair Amb= Ambulatory

Note: Liberty Motors acquires lease- returned vehicles (40,000– 60,000 km) and converts vehicle to a rear entry wheelchair accessible vehicle. Such vehicle chassis may be 1-2 years older than conversion date.

# **Costs and Activity Summary:**

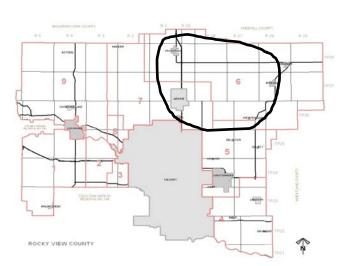
Year	Repair &	Fuel	Insurance	Vehicle	Vehicle	Trips	Staff	Municipal	Reported
	Maintenance			km	hours			Support	Expenses
2001	\$17,820	\$29,882	\$6,331	265,966	6,813	11,737	9	\$35,910	\$327,600
2002	\$30,339	\$31,079	\$8,838	324,773	6,815	9,320	9	\$28,000	\$341,086
2003	\$43,020	\$39,512	\$11,572	345,726	7,423	9,848	10	\$15,000	\$383,006
2004	\$43,601	\$47,486	\$16,838	385,870	9,487	13,378	10	\$26,600	\$389,304
2005	\$49,473	\$49,587	\$17,321	370,347	8,625	13,823	10	\$38,700	\$431,533
2006	\$53,316	\$49,555	\$16,819	379,967	9,401	13,139	10	\$36,500	\$428,494
2007	\$53,168	\$49,693	\$15,557	381,493	10,512	13,500	10	\$66,400	\$444,175
2008	\$55,592	\$60,599	\$15,000	370,225	9,898	14,300	10	\$97,050	\$484,343
2009	\$55,364	\$49,497	\$15,926	398,381	10,050	13,497	10	\$120,000	\$505,422
2010	\$66,975	\$57,177	\$17,615	396,311	11,470	14,549	19	\$99,000	\$543,542
2011	\$63,674	\$92,397	\$21,771	474,086	14,505	18,300	19	\$158,500	\$710,468
2012	\$92,797	\$90,638	\$24,202	497,049	15,026	19,130	19	\$291,669	\$756,777
2013	\$95,449	\$90,483	\$30,495	467,410	15,750	18,997	19	\$335,741	\$727,680
2014	\$83,567	\$96,739	\$32,837	524,284	15,970	20,206	21	\$412,520	\$838,501
2015	\$84,183	\$82,780	\$31,359	558,641	16,725	21,706	23	\$452,189	\$896,930

Note: We assumed operation of the Big Hill Senior Citizen Activity Society in September 2010. 2011 was the first full year offering service to Cochrane residents

# **Organization History**

## The Early Days

The Crossfield, Rocky View, Airdrie, Balzac (C.R.A.B.) Society for the Handicapped was formed to provide a disability resource centre to promote integration of special needs children within the Rocky View School Division. In 1980, parents of rural special needs children solicited the donation of a bus from a Calgary branch of the Royal Canadian Legion. This bus was used to provide transportation to schools. Within two years, the organization's mandate had expanded to include seniors and adults with disabilities.



In the mid-1990's the organization's focus shifted

away from the resource centre to an exclusive focus on transportation. In 1998, the C.R.A.B. Society was renamed Handi Bus By C.R.A.B. Society, an organization with five vehicles serving the north and east regions of Rocky View. In 2002, we became the Rocky View Regional Handibus Society, operating as the Rocky View Bus.

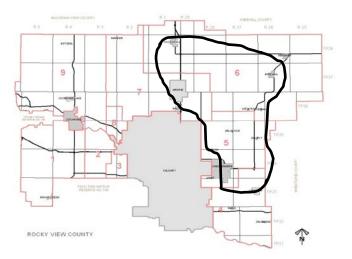
### Taking a Bigger Challenge

As the newly named Rocky View Regional Handibus Society (RVRHS), the organization acknowledged how the local handibus was often the only form of public transportation available in rural areas. The mandate for disability and seniors transportation was expanded to included residents in vulnerable circumstances due to transportation barriers. Situations such as: low-income residents picking up a food bank hamper, families at risk travelling to counselling or the temporary loss of drivers licence due to medical reasons became eligible for transportation. These circumstances were infrequent but make a difference for the families needing a hand.

**2006-2008:** In response to requests for transportation, the organization began expansion into Southeast portion of Rocky View..

**2010:** the Big Hill Senior Citizens Activity Society of Cochrane announced their intention to retire their organization and discontinue their handibus. RVRHS was asked to work with the Town of Cochrane to maintain service in Cochrane. BHSCAS donated their three buses to RVRHS. The Town of Cochrane provided an office and bus parking stalls and operational funding.

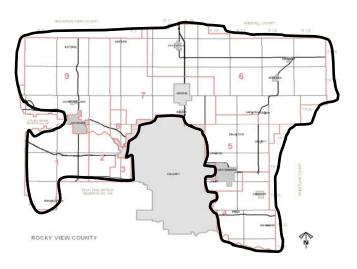
**2011:** The sudden growth related to Cochrane necessitated acquisition of GIS paratransit software to manage booking/ scheduling and dispatch functions of the expanded area. Our 2005 technology assessment



funded by the Calgary Foundation provided the background research for Nexan Balzac Energy Centre, Alberta Lotteries and an anonymous donor to fund the \$65,000 purchase.

**2012:** Computer software encouraged a focus on establishing region-wide service instead of individual funding arrangements made with each municipality of the region:

- Municipal funding strategy changed to a regionwide rate. Previously, separate funding models were presented to each participating municipality in response the predicted transportation demand. A different model was adopted where costs to make transportation available to the whole region were spread over the total population (ie per capita). Municipalities were presented with a three year schedule to foster their transition..
- A full page list of travel fares/rates was standardized to a consistent rate. Passengers pay \$4 for every 10 kilometres of travel to their destination (as based on GIS software at the time of booking).



2013: The first trips from Bragg Creek confirmed the region-wide nature of the service area.

**2014:** Participating Municipalities include: Rocky View County, Crossfield, Chestermere, Cochrane, Carstairs. Irricana and Beiseker joined mid-year. Canadian Urban Transit Association presents RVRH with Excellence in Leadership Award.

## **Governance and Operation**

A seven-member Board of Directors meets monthly with the General Manager to set policy, review activity and approve finances. Directors live in Crossfield, Calgary, Rocky View, Irricana and Airdrie.

### **Board of Directors:**

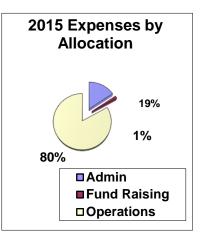
President: Albert Hulzebos, Calgary Vice-President: Andrew Carr, Airdrie Secretary: Sharon George, Airdrie Treasurer: Jo Ann Miller, Calgary Directors: James Ginter, Crossfield Carmela Hutchison, Irricana Lora Peterson, Irricana

### Staff:

- 1.0 General Manager, Paul Siller
- 2.5 office staff (operations supervisor, scheduler, booking clerk)
- 18 drivers (1 full-time, 17 part-time)

### Overhead

Under Canadian Urban Transit Association guidelines, we identify our overhead costs (administration and fundraising) to be roughly 20 % of our expenses.



# **Donations and Support**

Our operation is possible because of these generous supporters: (\* *indicates multi-year assistance*)

### Champions (over \$15,000)

ACT/UCT Calgary Club & Anonymous & Calgary Foundation\* & Family of Iain Cullen-Ramsay
EnCana\* & Colin Fraser, Daniel Fraser and May Shields Fraser Fund\* & Dick Teske Auctioneering
Hilton Garden Inn & Estate of Ray Howden
Nexen Balzac Complex\* & Nickle Family
Foundation\* & Rocky View County & Rotary Club of Calgary Olympic\* & J Snyder & W.A Ranches

#### **Benefactors (\$5,000-\$14,999)**

S Airdrie Knights of Columbus\*
Beddington Hall
Board\*
Bow Rivers Edge Campground Capital
Fund
Chestermere Lions Club\*
Children's
Hospital Aid Society\*
Cochrane Foundation\*
Royal Canadian Legion #288\*
South Rock
Employee Charitable Foundation\*
TD Canada
Trust\*
TransCanada

#### **Underwriters (\$2,500-\$4,999)**

& Bank of Nova Scotia & A. Hulzebos

### Associates (\$1,000-\$2,499)

& Airdrie Lions Club\* & Airdrie Lioness Club\* & Balzac United Church & Burnco\* & M. Colpitts\* & Crossfield Lions

#### Sustainers (\$500-\$999)

& Bow Valley Credit Union & Friends of Ray Howden & B. LaPeare & Maxfield & Optimist Club of Airdrie & Pembina Pipeline Corporation & Lloyd Ralston Memorial Fund & Rocky View County Employees & Volker Stevin Contracting & Walton International Group & Zytech Building Systems

#### **Municipalities**

Rocky View County Town of Cochrane Town of Chestermere Town of Carstairs Town of Crossfield Town of Irricana Village of Beiseker

### **Collaborating Organizations**

(We greatly appreciate their advice and cooperation) Balzac Business Association Canadian Urban Transit Association Cochrane FCSS Edmonton Transit Imagine Canada Lethbridge Transit Rocky View County FCSS Rocky View Schools Saskatoon Transit South East Rocky View FCSS

### **Suppliers** (we certainly don't do it on our own)

AAMD&C (Trade Division) Alberta Auto and Truck (Calgary) ATB Financial (Airdrie) ATR Logistics (Airdrie) Fenton Automotive (Cochrane) First Bus Centre (Edmonton) High Country Auto and Propane (Calgary) Highfield Diesel (Airdrie) Kal Tire (Airdrie) Par Auto Parts (Airdrie) RouteMatch Software (Georgia) Scenic View Motors (Airdrie) Town and Country Auto Parts (Cochrane)